

# **SBC Investor Update**

**Merrill Lynch Global Communications  
Investor Conference**

**March 16, 2004**

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and Chief Financial Officer



## Cautionary Language Concerning Forward-Looking Statements

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# Areas To Cover

## **1. Strategy and Execution**

- Consumer
- Business

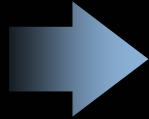
## **2. Value Returned to Owners**

## **3. Cingular Wireless + AT&T Wireless**



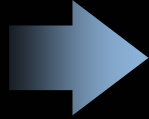
# Strategy and Execution

## Growth Products



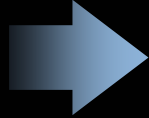
- Ended 2003 with record net adds in both LD and DSL

## Bundles



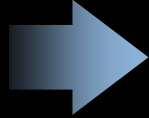
- More than doubled penetration in 2003
- Launched SBC/DISH Network in March

## Access Lines



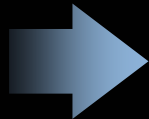
- Over past three quarters, significant improvement in retail line losses

## Wireless Growth



- Strong, high-quality subscriber growth
- 93% GSM coverage of POPs

## Large Business

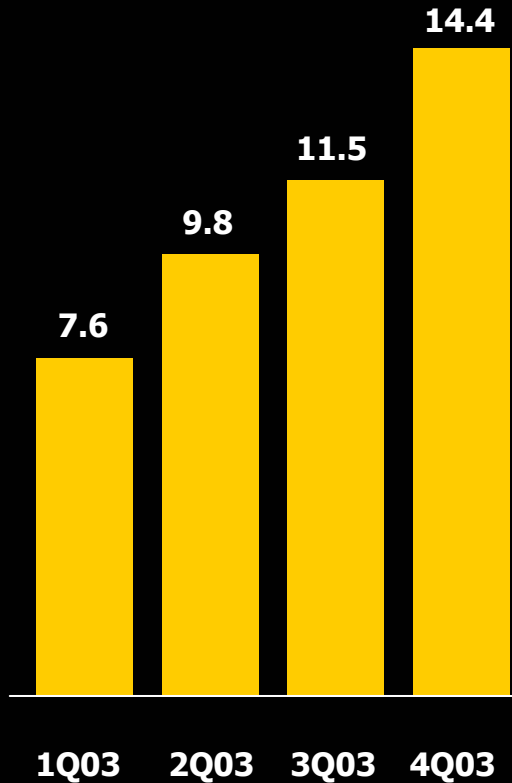


- Expanded Global Accounts organization
- New capabilities

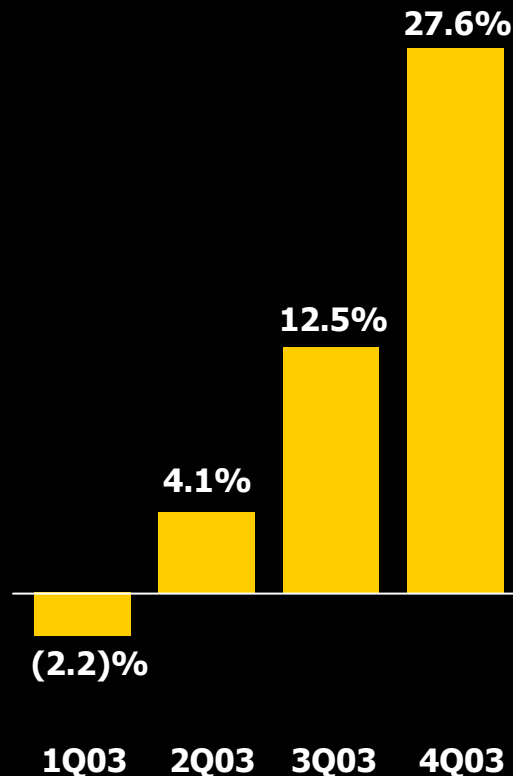


# Record Long Distance Growth

**In-Service  
InterLATA PICs**  
(in millions)



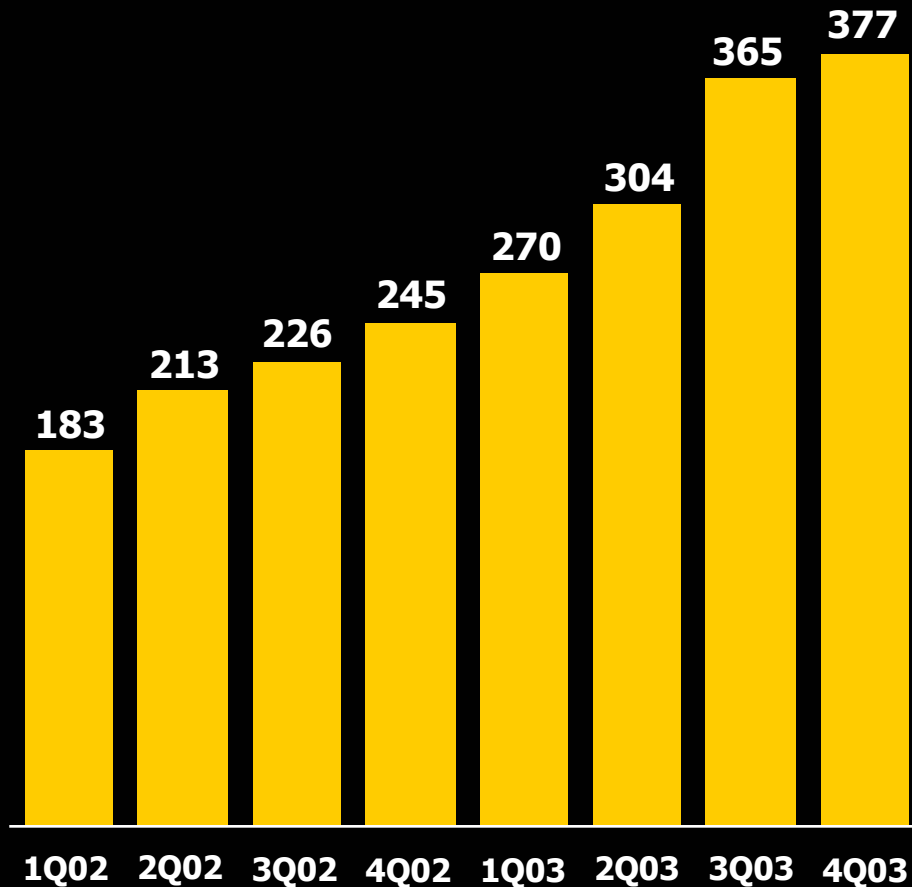
**YOY Growth  
Total LD Revenue**



- **2.9 million** added in 4Q03
- **8.3 million** LD lines added in 2003, nearly 60% of LD base

# Strong Growth in DSL

## DSL Net Adds (in thousands)

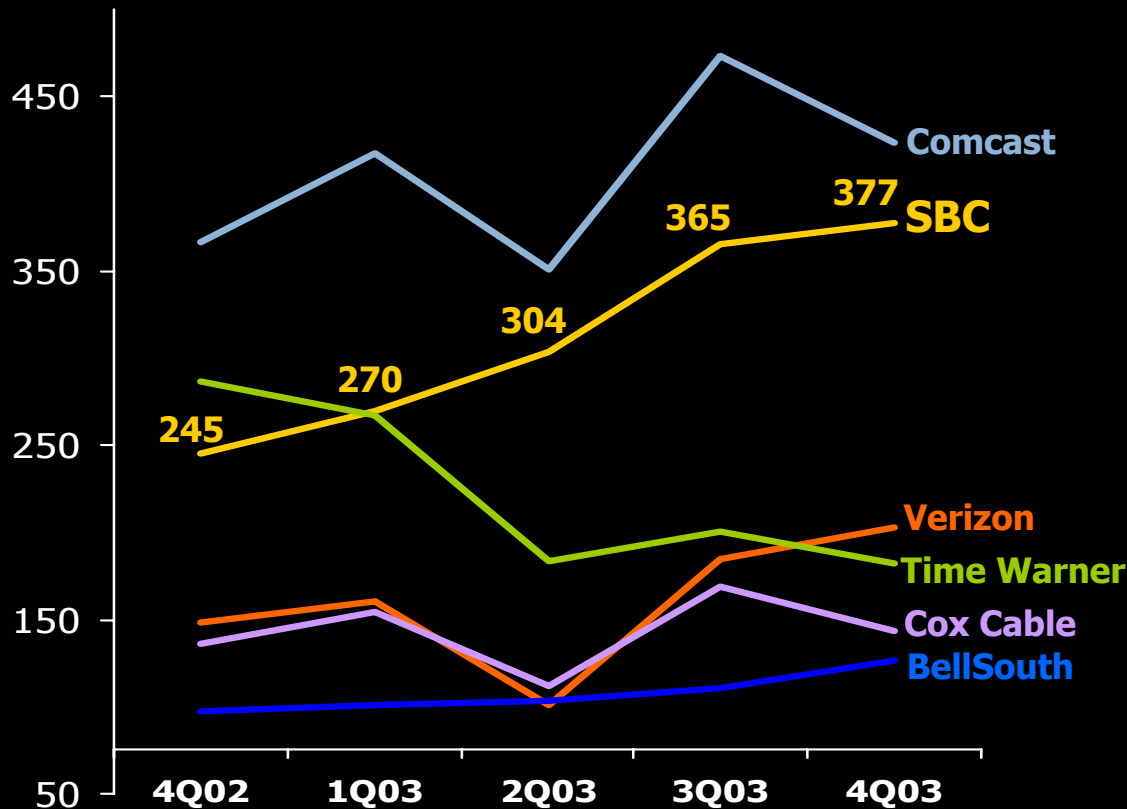


- **8 consecutive quarters** of sequential improvement in net adds
- **3.5 million DLS lines** in service, >40% ahead of closest RBOC peer



# Broadband Growth Trends

## Broadband Net Adds (in thousands)



## DSL/Cable Modem Lines in Service End of 2003, in Millions

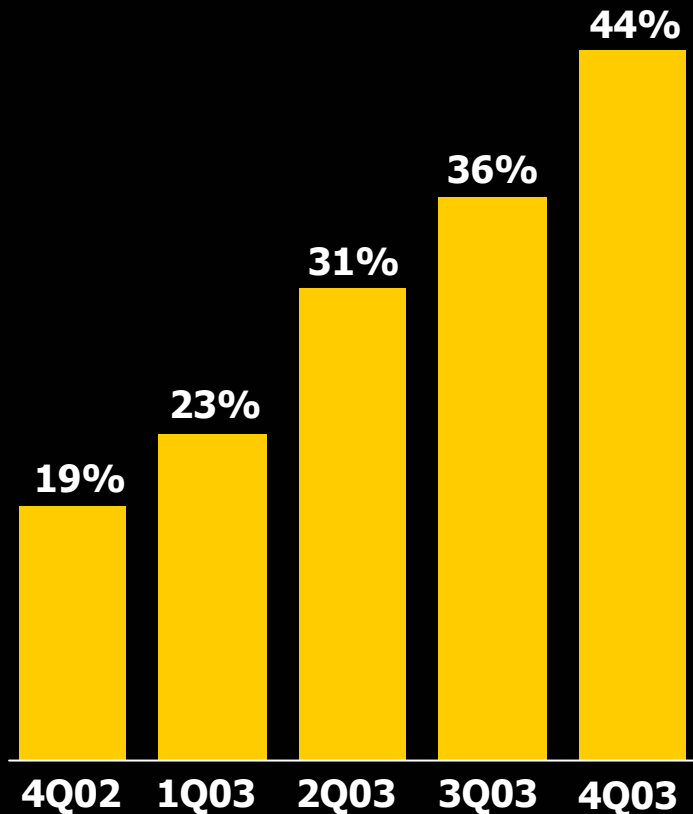
SBC	3.5
Verizon	2.5
BellSouth	1.5
Comcast	5.3
Time Warner	3.3
Cox	2.0



# Growth In Consumer Bundles

## Key Product Bundles

customers with bundles including one or more key services – LD, DSL and wireless



## Bundles ...

- drive customer **retention**
- improve **ARPU**
- help stabilize **access lines**

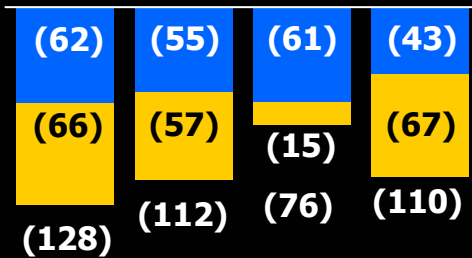




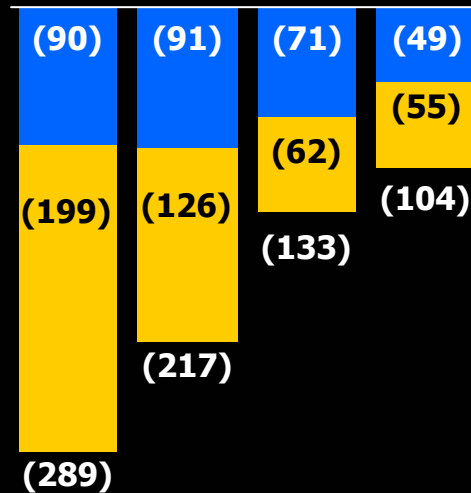
# Consumer Access Line Trends

## Net Change By Quarter (in thousands)

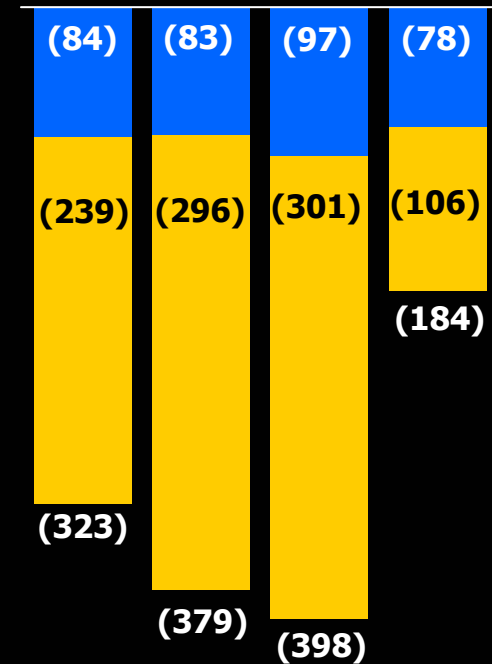
### Southwest



### West



### Midwest



1Q03 2Q03 3Q03 4Q03

1Q03 2Q03 3Q03 4Q03

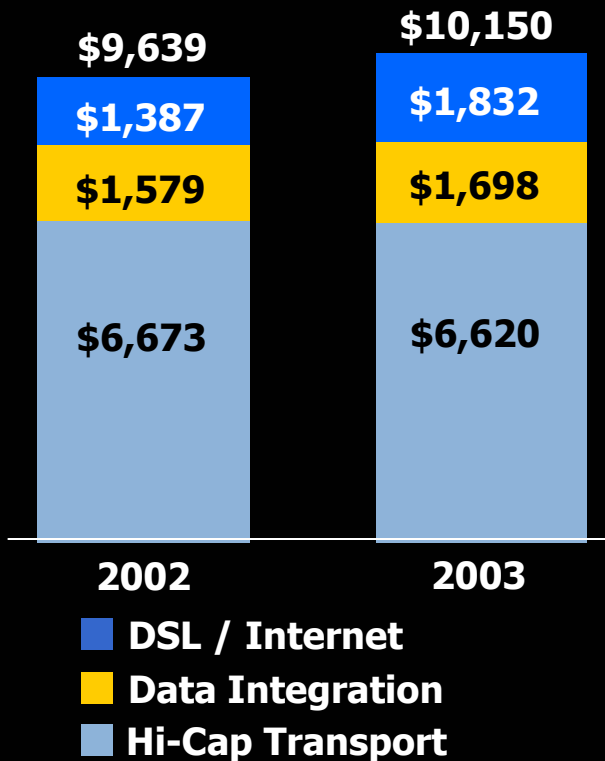
1Q03 2Q03 3Q03 4Q03

Primary Lines Additional Lines

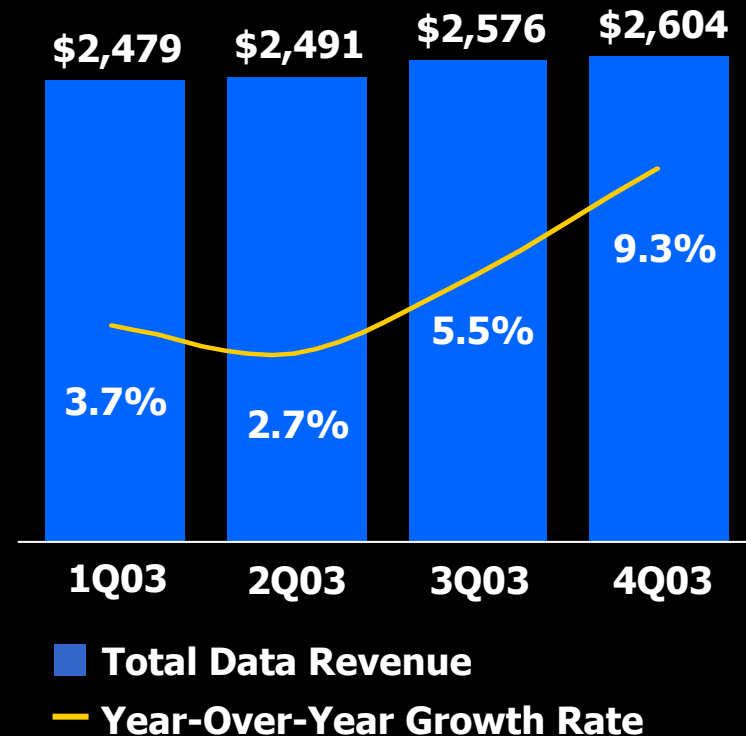


# Stable Data Revenues

## \$10 Billion Annual Data Revenue Stream (dollars in millions)

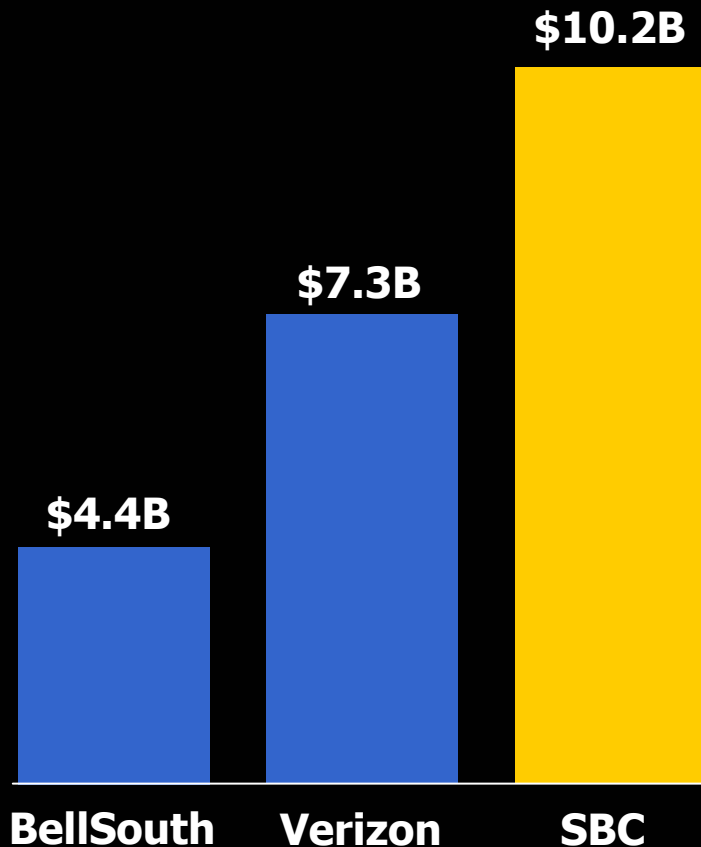


## Quarterly Data Revenues & YOY Quarterly Growth Rates (dollars in millions)



# Leader in Data Revenues

## 2003 Total Data Revenues (dollars in billions)

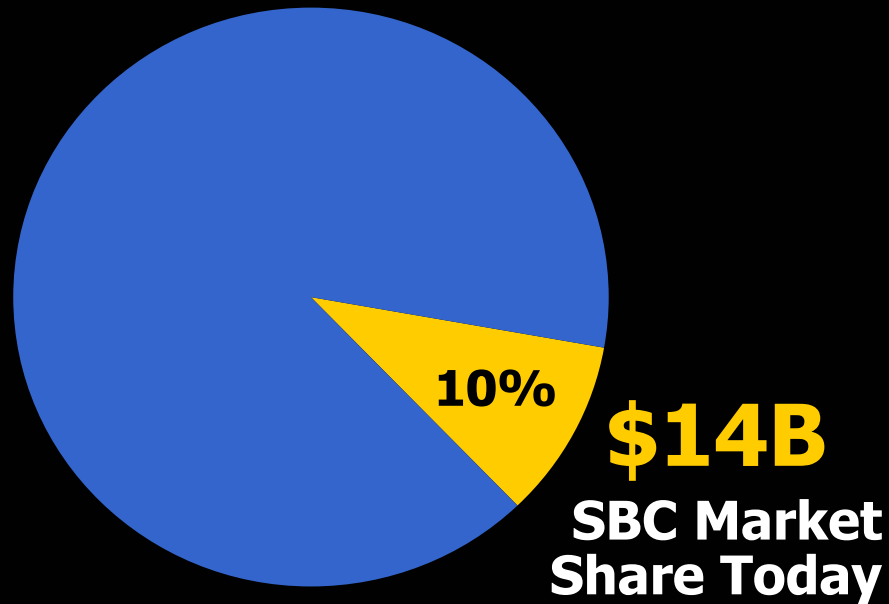


- **Largest** data revenue stream among RBOCs
- **40% higher** than closest peer



# Large-Business Opportunity

**\$140B**  
**Business Telecom Market**  
(voice and data)



SBC's immediate large business target – companies with more than 50% of their locations in footprint – represent **\$34 billion annual revenue opportunity**

\$140 billion includes voice, data, managed services, CPE, and wireless in small, medium and GEM business within the SBC footprint plus nationwide enterprise businesses. Source: Bain & Co.



# Expanded Capabilities

## Network

National ATM  
and Frame  
backbone,  
IP network

## Products

Broad range  
of flexible  
bandwidth  
solutions  
  
Managed  
Services

## Sales

Single  
Global  
Accounts  
sales team

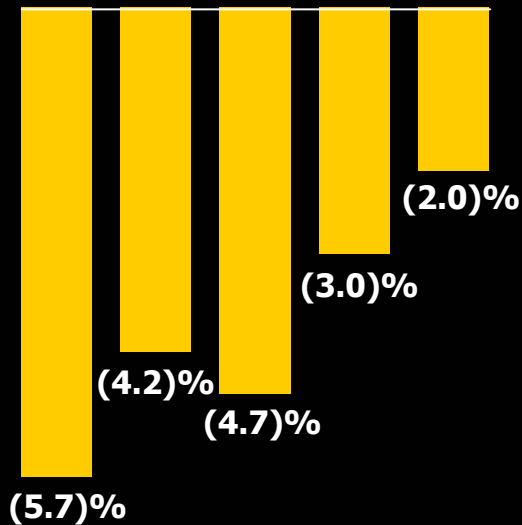
## Service Capabilities

4,300  
advanced data  
certifications  
  
Single  
contracts,  
service level  
agreements



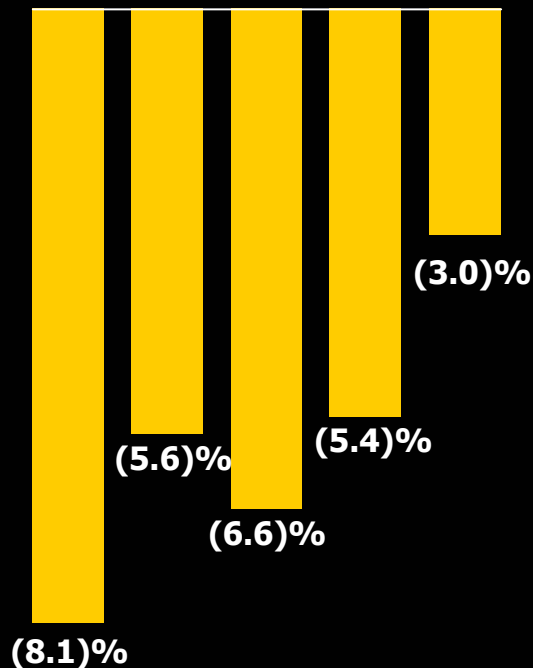
# Revenue Trends

## SBC YOY Revenue Growth<sup>(1)</sup>



4Q02 1Q03 2Q03 3Q03 4Q03

## Wireline YOY Revenue Growth



4Q02 1Q03 2Q03 3Q03 4Q03

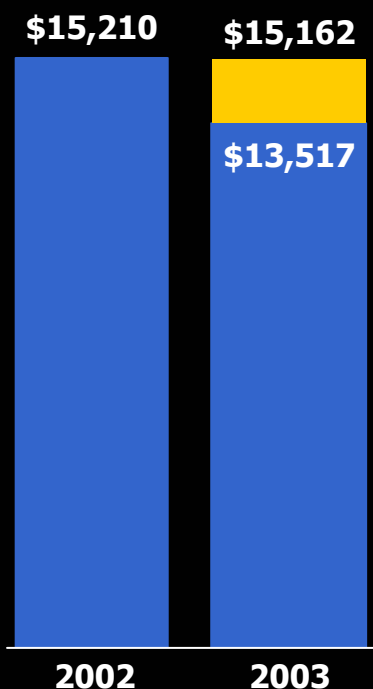
- **Two consecutive quarters** with improved YOY growth rates
- 4Q declines **less than half** year-earlier levels

<sup>(1)</sup> Includes 60% of Cingular.  
Directory on an amortized basis.

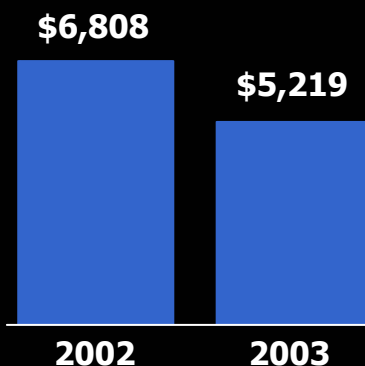


# Stable Cash Flow

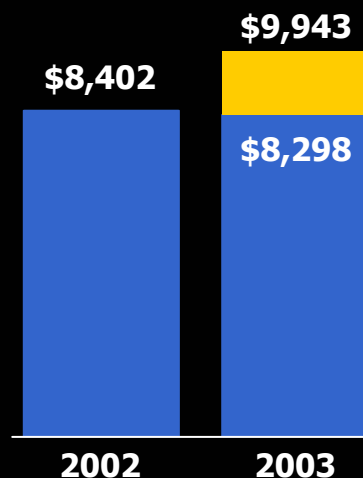
**Cash from Operations**  
(dollars in millions)



**Capital Expenditures**  
(dollars in millions)



**Free Cash Flow Before Dividends<sup>(1)</sup>**  
(dollars in millions)



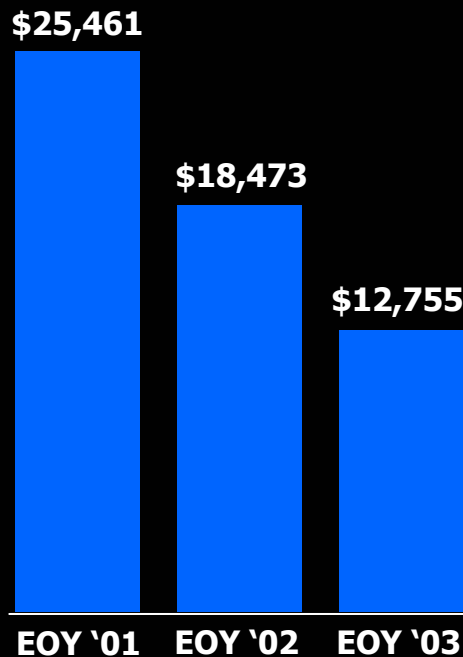
Includes \$1,645 million pension and retiree medical pre-funding.

<sup>(1)</sup> Free cash flow is cash from operations less capital expenditures.

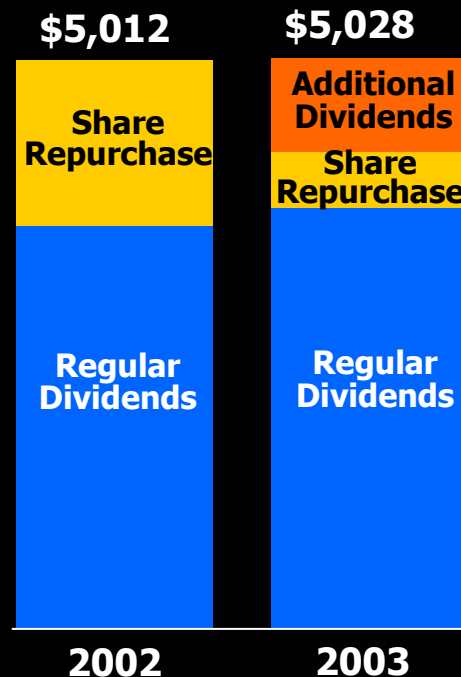


# Cash Returned To Owners

## Debt Net of Cash & Short-term Investments (dollars in millions)



## Value Returned to Shareowners (dollars in millions)



- Net debt **cut in half over** past two years
- Quarterly **dividend increase** of 10.6% in December, total of 15.7% for the year





# Cingular Wireless Transaction



# Transaction Overview

- Industry-leading **scale**
- Broad **market coverage**
- **Spectrum** to accommodate growth and next-generation services
- Sizable **synergy opportunities** and a proven track record of execution to improve operations
- The **financial strength** to fund the transaction while maintaining strong credit profile



# Outstanding Strategic Fit

- **Network Technology**

- Both networks GSM/GPRS
- Used by > 70% of world's digital wireless market
- Robust platform for emerging wireless data services

- **Customer Base**

- Cingular has broad consumer base
- AT&T Wireless has extensive business customer base, providing service to 90% of Fortune 100, 70% of Fortune 500

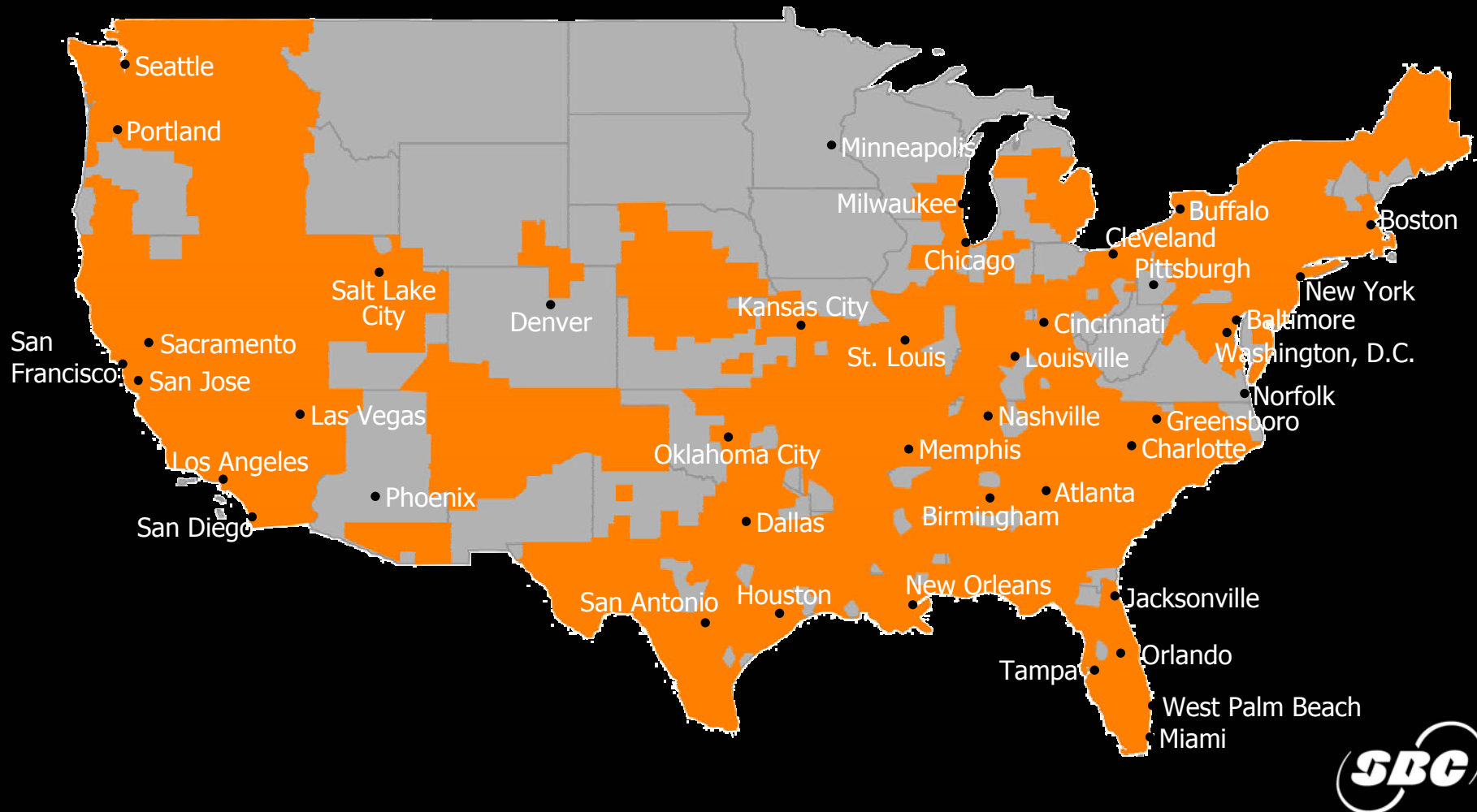
- **Coverage**

- Strong national footprint
- Spectrum to drive growth and support next-generation services



# Cingular Today

## Licensed Spectrum



# Cingular + AT&T Wireless

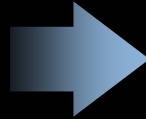
**Includes AT&T Wireless Affiliates**



# Proven Ability to Execute:

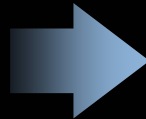
## Integrating, Improving Operations

### Billing Platforms



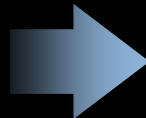
- Consolidated 11 separate operations into two scalable systems

### Customer Care



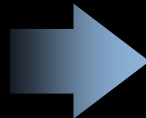
- Consolidated 60 separate call centers into 20

### Distribution



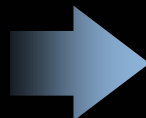
- Replaced decentralized operations with single, state-of-the-art facility

### Purchasing



- Significant savings from handset, network and general services contracts

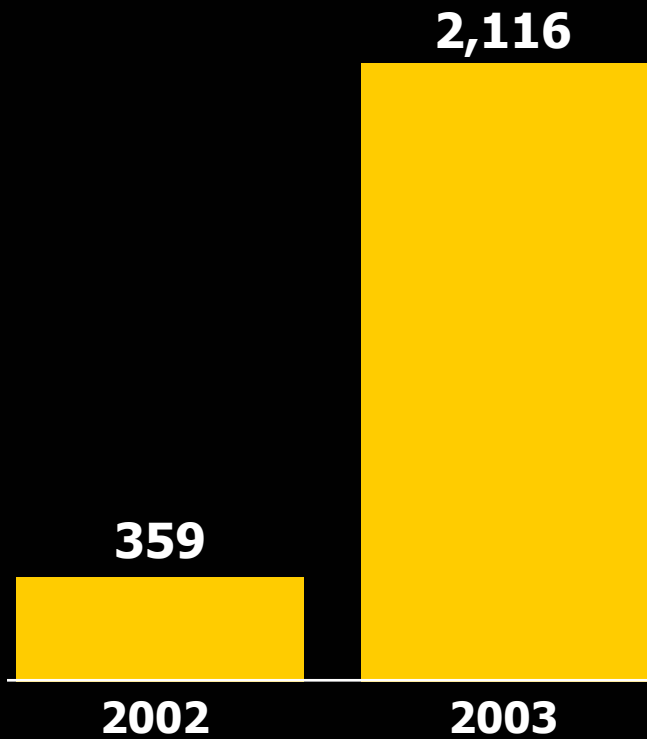
### Branding



- One of industry's most successful new-brand launches

# Proven Ability to Execute: Reignited Subscriber Growth

## Cingular Wireless Net Adds (in thousands)

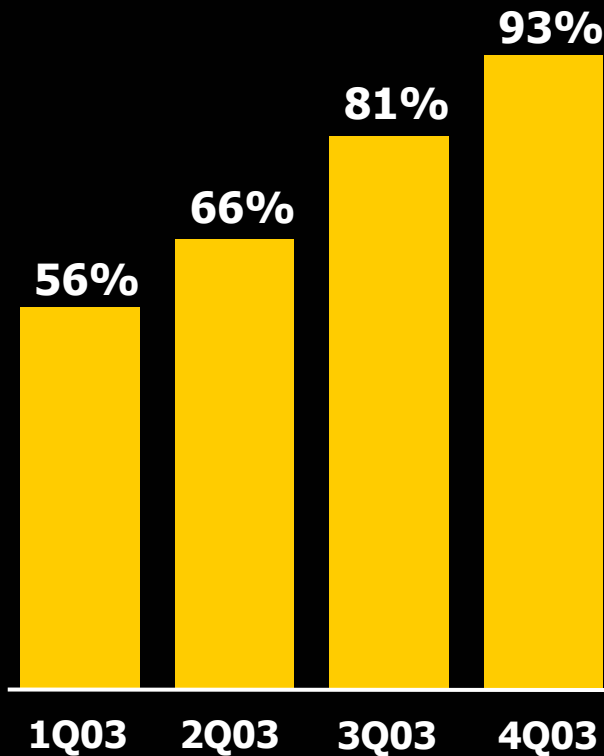


- Cingular's **best-ever gross add totals** in the third and fourth quarter of 2003
- High-quality subscribers with **nearly 90% of the base** post-paid

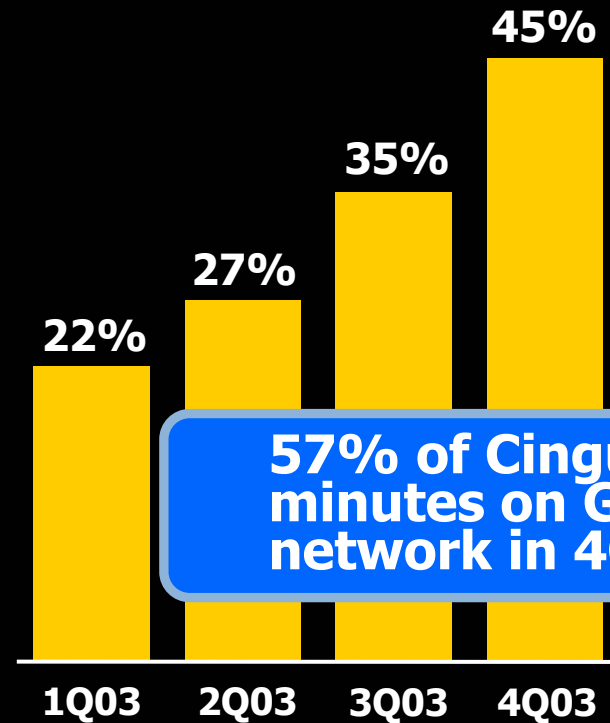


# Proven Ability to Execute: Very Successful GSM Conversion

**Percent of Cingular  
Operational POPs with  
GSM/GPRS Coverage**



**Percent of Subscribers  
With GSM-Capable  
Handsets**



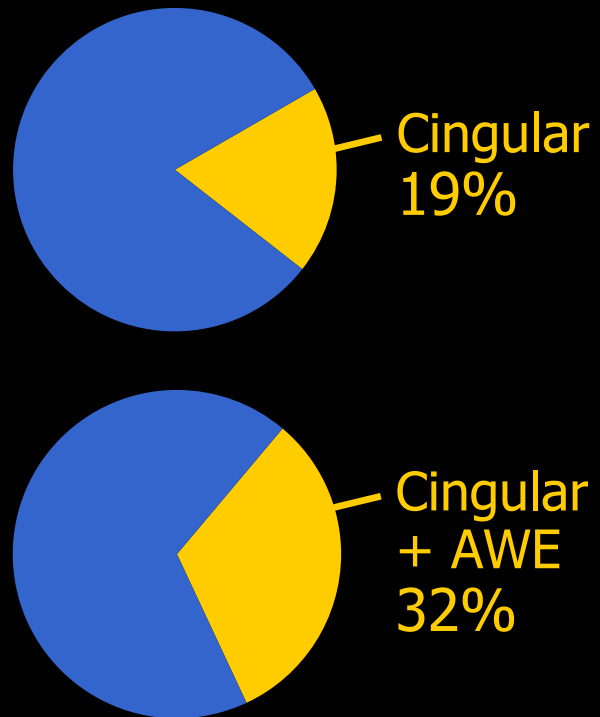
**57% of Cingular's  
minutes on GSM  
network in 4Q03**



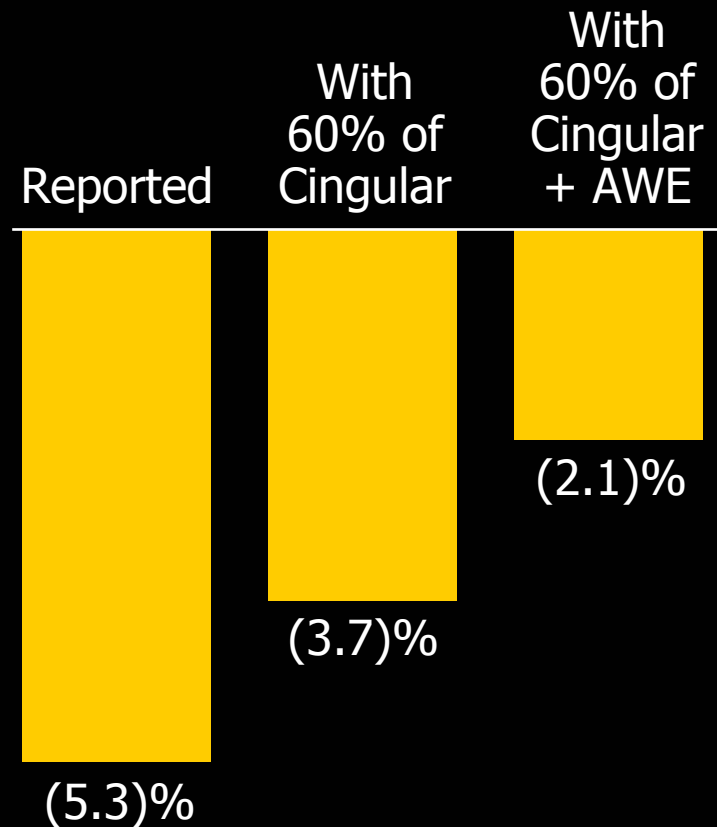


# SBC Impacts: Drives Revenue Growth

Wireless as percent of  
SBC 2003 total revenues  
on proportionate basis ...



SBC 2003 revenue  
growth rates ...



# Summary: Expected Financial Impacts

- Improves **revenue mix**, drives growth
- Impact on earnings expected to turn **positive in 2007**
- **Modest financing** requirements
- Will maintain **very strong credit metrics**, should have no impact on credit ratings



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